

A HEALTHY BUSINESS

In 2003, PharmaEssentia was established with the express aim of developing effective and safe pharmaceutical products for the treatment of human diseases. Ko-Chung Lin is one of its founders and is continuing to drive the company's expansion and success throughout the globe.

KO-CHUNG LIN / Founder & CEO PharmaEssentia

he 80s were heady days for Taiwan. Along with Korea, Hong Kong and Singapore, it was known as one of the Four Asian Dragons, emerging the future, and how best to establish the country as a pioneer in a diversified portfolio of industries. One potential answer was biotech, an opportunity spearheaded by Dr. Fu-Kuen Lin, the inventor of EPO at Amgen. This produced PharmaEssentia, a fully integrated global biopharmaceutical company, established to deliver efficient, safe and cost-effective therapeutic products for the treatment of human diseases. It was founded in 2003 by a group of Taiwanese-American executives and high-ranking scientists from leading U.S. biotechnology and

pharmaceutical companies, including Dr. Ko-Chung Lin, who explained:

"Fu-Kuen Lin saw an opportunity in the biotech industry some 25 years ago and was inviteconomies that boomed during this era. Ever ed back to Taiwan for further talks. He thought, since the Taiwanese government has looked to if we could get sufficient funding and attract some of the world's best scientists, we would be able to help not only Taiwan but push the industry forward globally."

Government backing

In 2002, after two decades working as a scientist in the U.S. with companies like Biogen, Ko-Chung returned to his native Taiwan to lobby for funding. Knowing, like his co-founder, that it would be the key ingredient to the success of their operation.

"As the focus shifted from electronics, \rightarrow



we saw a gap in the market. The government was really behind us, as it was trying to promote biotech as a major industry rivalling electron-

But the government went a lot further than just promising to back the industry, it also invested in education, training and funding, supporting the entire ecosystem to create tremendous opportunities.

Improving health

"Biotech is much more science-driven than electronics, involving a lot of uncertainty and the unknown," says Ko-Chung. "The success rate is low. With this in mind, we knew that to increase the success rate of our company and reduce the risk of failure, we would have to pursue an integrated biotech company, together with government involvement."

Landing the government on side was imperative to provide assurance to private investors and, consequently, PharmaEssentia was



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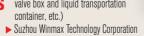
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PROFILE PROFILE



able to secure an additional 60 per cent of funding. Markets, such as manufacturing, usually produce a result in three to five years, but in biotech, it can take 10 to 15 years, at least, before you can expect to see any sort of return. Ko-Chung and his co-founders were certain they had the talent and ingenuity to bring PharmaEssentia to life.

The company is committed to the improvement of health and quality of life for patients suffering from diseases such as myeloproliferative neoplasms, hepatitis and the like, working from a world-class cGMP biologics facility in Taichung. It has even developed a game-changing drug candidate called Ropeginterferon alfa-2b (P1101) to treat blood cancers, such as Polycythemia Vera. Additionally, the company was also granted the rights from business

partner Kinex to sell Oraxol in certain Asian countries - an oral formulation of paclitaxel, a chemotherapy agent commonly used in firstline treatment for breast cancer. PharmaEssentia has found that Oraxol dramatically reduces the side effects experienced with paclitaxel, and Ko-Chung and his team are exploring the

We are preparing to launch into more profitable biotech, working with talent from all over the world

drug in relation to breast cancer - the leading cause of cancer death in women.

Currently, PharmaEssentia has three different discoveries on the go from its biotech park, with more innovative research in the pipeline. The Taiwanese government created this firstclass national biotech park to support this expansion, with Ko-Chung masterminding a strategy to increase their market volume, predicted to succeed in three to five years.

"We are working on a conceptual design for new-style manufacture, which we hope will be up and running in the next five years, ready to expand into Japan, China and the U.S.," says Ko-Chung. "We are preparing to launch into more profitable biotech, working with talent from all over the world."

Such epic plans do not come without

challenges, with staffing a leading cause for concern. Finding skilled people is not easy, since PharmaEssentia is already one of the pioneers and leading companies in Taiwan and requires the finest minds in their field. Ko-Chung recognizes the need for the company to train its own talent, which takes time, alongside hiring overseas staff to educate local workers.

China is also a looming issue, as it catches up on the technology and pays vast sums to poach manpower from Taiwan. Plus, it is improving its performance, where previously it was more focused on discovery and development.

Challenging

Another delicate area of the business is the supply chain, something that is particularly important within the pharma infrastructure. This includes supply chain for materials. According to Ko-Chung, these aren't too hard to source as they use "quite standard materials," imported from Europe, Japan and also locally.

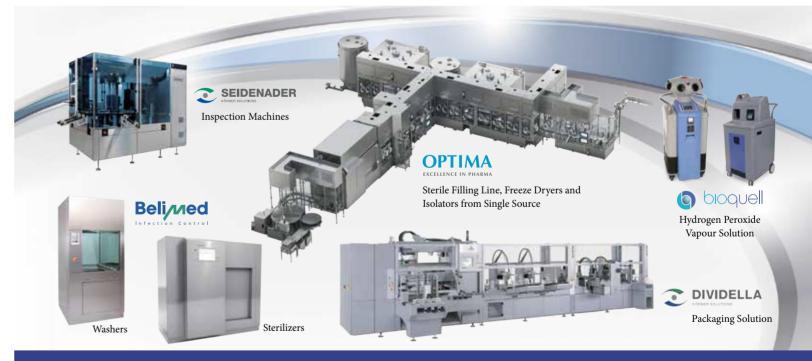


"The most challenging issue for us is clinical studies in Europe, USA, China, Korea and Japan. When we supply small quantities to hospitals, it's manageable. But once we launch the product proper and take it to market for commercial use, the quantity and quality becomes trickier to manage," says Ko-Chung. "Strategic supplier relationships are key."

As PharmaEssentia tackles its next phase of growth, and transitions from a predominantly R and D company to an operating business, the onus will be on these partners to deliver more than ever before, helping the company continue its ground-breaking work. As Ko-Chung

"People are passionate about this work and doing good, which helps to make everyone incredibly focused and driven."

With decades of experience in the industry, as well as the positive results to show for it, Ko-Chung and his team look set to be making a real difference in people's lives for many years to come.



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